

Health Profession Agreement

Pharmacy Board of Australia

and

The Australian Health Practitioner Regulation Agency

2012 - 2013

Health Profession Agreement

1. Preamble

- 1.1. The Health Practitioner Regulation National Law Act 2009 requires the Australian Health Practitioner Regulation Agency (AHPRA) and the Pharmacy Board of Australia (the Board) to enter a Health Profession Agreement that provides for the following:
 - 1.1.1.the services to be provided by the Agency to the Board to enable it to carry out its functions:
 - 1.1.2.the fees payable by health practitioners; and
 - 1.1.3.the annual budget of the Board.
- 1.2. The National Law framework for this Agreement is set out in Attachment 1.
- 1.3. In developing and signing this Agreement:
 - 1.3.1.both parties agree that a successful Health Profession Agreement is an important element of an effective working relationship;
 - 1.3.2.the Board will do everything it can to make its requirements clear; and
 - 1.3.3.the Agency will do everything it can to provide the services required by the Board to perform its functions.
- 1.4. The NRAS Strategy 2011 -2014 outlines an agreed high level strategy for the joint work of National Boards and AHPRA. See Attachment 2.
- 1.5. Boards commit to actively co-operate and collaborate with other national Boards wherever appropriate, in areas of mutual interest and of wider importance for the implementation of the National Scheme as a whole.

2. Guiding principles for the Agreement

- 2.1. The guiding principles, which underpin this agreement, are as follows:
 - 2.1.1.the Board and the Agency recognise each other's distinct and complementary statutory responsibilities;
 - 2.1.2.the Board and the Agency recognise their mutual accountability and partnership;
 - 2.1.3.the implementation of the agreement provides mutually beneficial outcomes for both parties and the community we jointly serve;
 - 2.1.4.the Board and the Agency are committed to the efficient management and continuous improvement of their respective functions;
 - 2.1.5.the Board and the Agency have a commitment to resolve problems or disputes promptly.

3. Scope of this agreement

- 3.1. This Agreement is for the period 1st July 2012 to 30th June 2013.
- 3.2. Under this Agreement, the Board will recognise its statutory and policy responsibilities. In particular, it will:
 - 3.2.1. advise the Agency of any risks which may impact on its ability to meet its statutory obligations; and
 - 3.2.2. ensure prompt consideration of policy matters necessary to fulfil its obligations under this agreement.
- 3.3. The Board will also recognise the operational responsibilities of the Agency. It will:
 - 3.3.1. provide clear directions on its requirements in relation to the services from the Agency as specified in Schedule 1;
 - 3.3.2. develop a fee structure which provides adequate financial resources to the Agency to enable it to perform its functions under this agreement;
 - 3.3.3. ensure that Board members are accessible to Agency staff;
 - 3.3.4. ensure prompt consideration of operational matters raised by the Agency as a consequence of its fulfilling its obligations under this agreement and in relation to the shared objective of national consistency and improving the ways AHPRA delivers services on behalf of the Board;
 - 3.3.5. ensure adherence to AHPRA's financial responsibilities in procurement and other operational processes in fulfilling the Board's work plans;
 - 3.3.6. direct any requests for additional tasks, beyond those detailed in Schedule 1 of this Agreement, through the Director, National Boards Services. Time frames and impact on other services and priorities will then be negotiated:
 - 3.3.7. authorise the Chair of the Board (or his/her nominee) to act as liaison officer with respect to this Agreement;
 - 3.3.8. provide information requested by the Agency on the Board's performance of its functions for inclusion in the Agency's annual report and other agreed purposes;
 - 3.3.9. liaise and consult with the Agency to develop the Board's strategic and work plans.
- 3.4. Under this Agreement the Agency will recognise its statutory and policy responsibilities. It
 - 3.4.1. advise the Board of any risks which may impact on its ability to meet its statutory obligations;
 - 3.4.2. provide policy, secretariat and research support for the Board and its delegate to enable effective and timely decision making including;
 - 3.4.2.1. policy advice
 - 3.4.2.2. advice on regulatory or legislative changes
 - 3.4.2.3. responses to questions from Ministers and parliaments
 - 3.4.2.4. Board appointments
 - 3.4.2.5. Freedom of Information and Privacy legislation and the Ombudsman

- 3.4.2.6. media, public relations, issues management and communication support.
- 3.4.3. ensure that services comply with Board policy and relevant laws;
- 3.5. The Agency will also recognise its operational responsibilities to the Board. It will:
 - 3.5.1. fulfil the requirements for the delivery of services as outlined in Schedule 1;
 - 3.5.2. provide registration and notification services to delegated decision-makers in accordance with agreed Board delegations, operational policies and the National Law;
 - 3.5.3. facilitate Board access to relevant information, facilities and staff of the Agency;
 - 3.5.4. ensure that senior Agency staff liaise and consult with the Board to provide guidance and advice and raise issues likely to impact on the Board's strategic and work plans;
 - 3.5.5. manage financial resources in an efficient, transparent and accountable way ensuring that there are appropriate internal safeguards which are subject to controls and audit;
 - 3.5.6. enter into and manage any third party contracts, agreements or key relationships required by the Board to support its statutory obligations and provide agreed services to support such contracts;
 - 3.5.7. develop and implement operational protocols and guidance to promote nationally consistent service delivery which reflects the Board's standards, guidelines and policies;
 - 3.5.8. maintain relevant website content in line with Board's direction and expectations including updates relating to board activities;
 - 3.5.9. provide responsive customer services including counter, email response and telephone services in support of Board and Agency functions and services;
 - 3.5.10. monitor and regularly report on performance and provide feedback on the level of performance in relation to the standards for the agreed services;
 - 3.5.11. undertake specific projects as requested by the Board within agreed priorities and agreed timeframes. Additional funding may be negotiated with the Board where the work impacts on normal operational staffing and is considered not to be part of routine roles and functions performed by the Agency;
 - 3.5.12. monitor and regularly report on the management of significant risks which may impact the Board's ability to meet its statutory obligations;
 - 3.5.13. manage a program of projects to continuously improve the consistency and quality of services, promote innovation and to adopt contemporary business and service delivery models;
 - 3.5.14. authorise the Director, National Board Services as the Agency's liaison officer with respect to this agreement.

4. Dispute resolution

- 4.1. If a dispute arises, the parties will raise the matter with each other setting out the issues in dispute and the outcome desired. Each party agrees to use its best endeavours to resolve the dispute fairly and promptly.
- 4.2. If the dispute cannot be resolved, the matter will be referred to the Chief Executive Officer of the Agency and the Chair of the Board.
- 4.3. If the dispute cannot be resolved following the steps above, it will be referred to the Chair of the Agency Management Committee and the Chair of the Board.
- 4.4. Either party may request the appointment of an independent, accredited mediator at any stage in the process.
- 4.5. If the Agency and the Board(s) are unable to resolve the dispute it may be referred to the Ministerial Council, consistent with the requirements of the National Law.

5. Review

5.1. The Agency and the Board agree to review this agreement on an annual basis.

6. Schedules

- Schedule 1: Services to be provided to the Board by AHPRA
- Schedule 2: Board's annual work plan
- Schedule 3: Income and expenditure budget, balance sheet and budget notes
- Schedule 4: Schedule of fees
- · Schedule 5: Performance indicators and reporting

This Agreement is made between

The Pharmacy Board of Australia

and

The Australian Health Practitioner Regulation Agency (AHPRA)

Signed for and on behalf of AHPRA by:	Signed for and on behalf of the Pharmacy Board of Australia by:
Meutz Kellu Signature of Chief Executive Officer	Signature of the National Board Chair
Mr Martin Fletcher	Mr Stephen Marty
Date 13/8/12.	Date 10/8/12

Attachment 1. Legislative framework

Health Practitioner Regulation National Law, as in force in each state & territory (the National Law)

Objectives and guiding principles of the legislation

- (1) The object of this Law is to establish a national registration and accreditation scheme for:
 - (a) the regulation of health practitioners; and
 - (b) the registration of students undertaking;
 - (i) programs of study that provide a qualification for registration in a health profession; or
 - (ii) clinical training in a health profession.
- (2) The objectives of the national registration and accreditation scheme are:
 - (a) to provide for the protection of the public by ensuring that only health practitioners who are suitably trained and qualified to practise in a competent and ethical manner are registered;
 - (b) to facilitate workforce mobility across Australia by reducing the administrative burden for health practitioners wishing to move between participating jurisdictions or to practise in more than one participating jurisdiction: and
 - (c) to facilitate the provision of high quality education and training of health practitioners; and
 - (d) to facilitate the rigorous and responsive assessment of overseas-trained health practitioners;
 and
 - (e) to facilitate access to services provided by health practitioners in accordance with the public interest; and
 - (f) to enable the continuous development of a flexible, responsive and sustainable Australian health workforce and to enable innovation in the education of, and service delivery by, health practitioners.
- (3) The guiding principles of the national registration and accreditation scheme are as follows:
 - (a) the scheme is to operate in a transparent, accountable, efficient, effective and fair way;
 - (b) fees required to be paid under the scheme are to be reasonable having regard to the efficient and effective operation of the scheme;
 - (c) restrictions on the practice of a health profession are to be imposed under the scheme only if it is necessary to ensure health services are provided safely and are of an appropriate quality.

The Australian Health Practitioner Regulation Agency

Section 26 of the National Law sets out the requirement as follows.

- "(1) The National Agency must enter into an agreement (a health profession agreement) with a National Board that makes provision for the following:
 - (a) the fees that will be payable under this Law by health practitioners and others in respect of the health profession for which the Board is established (including arrangements relating to refunds, waivers, or reductions and penalties for late payment),
 - (b) the annual budget of the National Board (including the funding arrangements for its committees and accreditation authorities).
 - (c) the services to be provided to the National Board by the National Agency to enable the National Board to carry out its functions under the national registration and accreditation scheme."

Among the functions of the National Agency, section 25(d) provides that the Agency must negotiate in good faith with, and attempt to come to agreement with each National Board on the terms of a health profession agreement. Section 35(1)(f) provides a corresponding function for a National Board.

The National Law in section 32(2) limits the powers of the National Board so that, among other limitations, it cannot enter a contract. In this regard the National Board may only engage services through the National Agency.

The activities provided for in a health profession agreement must necessarily relate to the functions of a National Board and the functions of the National Agency.

Finance

Part 9 of the National Law regulates finance for the national scheme. Section 208 establishes the Australian Health Practitioner Regulation Agency Fund (the Agency Fund), to be administered by the National Agency. Sections 209-211 provide for the payments into and out of the Agency Fund as well as the investment of money in the Agency Fund.

Financial management duties of the National Agency and National Boards are provided in section 212. Duties are imposed on the National Agency to ensure its financial management and operations are efficient, transparent and accountable and its financial management practices are subject to appropriate internal safeguards.

A National Board is required to ensure its operations are efficient, effective, and economical, and to take any necessary action to ensure the National Agency is able to comply with its financial management responsibilities.

The National Law provides in section 236(1) protection from personal liability for persons who act in good faith in the exercise of functions under the law. Any liability that arises in this regard attaches to the National Agency.



Schedule 1: Services to be provided to the Board by AHPRA

Business Operations

Notifications, registration applications and renewals

Within approved delegations:

- Manage applications for registration consistent with approved registration standards.
- Manage student registrations.
- · Receive and investigate notifications about health practitioners and students in relation to performance, conduct or health matters
- Provide effective coordinated support and comprehensive data and advice for state and territory boards, national committees and registration and notifications committees in their decision making about registration and notification matters.
- Manage matters relating to practitioner impairment.
- · Facilitate communication with stakeholders and manage key relations.
- Provide support for hearing panels preparation and circulation of agendas and associated papers, drafting decisions and correspondence.
- The preparation, facilitation and conduct of examinations if required by the Board.
- · Establish effective arrangements for professional advisers
- · Continuously improve the design and implementation of delegations
- Communications support for issues and media management which is consistent with the Board's media strategy
- · Increase national consistency of processes and decision making to implement standards
- Provision of legal advice and services

Online Service Delivery

- · Development of online services for health practitioners consistent with agreed business priorities
- · Promotion of uptake of online services by health practitioners.

National Registers

- · Maintain a current online national register of registered health practitioners and specialists.
- · Implement strategies to ensure the accuracy and completeness of data on the registers
- · Maintain a current national register of students of the profession.
- Provide the Board and key partners with relevant workforce registration information.

Customer service

- Ensure that practitioners and members of the public can have their phone, email and in person queries dealt with by AHPRA within agreed response times.
- Development and dissemination of communications including production of practitioner newsletters

Compliance

- · Monitor those practitioners who are subject to conditions on their registration, undertakings or who are suspended.
- Implement an agreed program of audit of registration standards.

Examinations

· Manage examinations for provisional registrants where agreed with Board.

Business Support

Board and Committee Support

- Development of registration standards, codes, guidelines and policy as agreed with the Board and across Boards on agreed priority areas.
- Stakeholder engagement, government relations including Health Workforce Principal Committee and coordination of whole-of-scheme issues such as community engagement.
- Operational support arranging Board and committee meetings, travel, accommodation, payment of sitting fees and expenses.
- Secretariat services preparation and circulation of agendas and associated papers, drafting decisions, correspondence and communiqués for the Board and its committees.
- · Project management delivery of agreed projects on behalf of the Board.
- · Communications Board website, publications, event management and media/issues management advice and support.
- Legal advice provision of legal advice and services.
- Board effectiveness services including training, recruitment and succession planning.

Financial Management

- · Maintain a specific account for the Board within the Agency Fund.
- · Manage funds in accordance with requirements of the National Law
- · Provide agreed regular financial and performance reports
- · Implement policies and procedures for the collection, refund, reduction and waiver of fees.
- · Provide financial support and advice to the Board and relevant Board committees.
- · Implement measures to improve efficiency and productivity of AHPRA performance through adoption of contemporary business and service delivery models.
- Manage AHPRA allocated costs.

Risk Management

- Manage an organisation-wide risk management strategy.
- · Implement an internal audit function to improve AHPRA's management and mitigation of risk.

Accreditation

- Where accreditation functions are provided by an independent accreditation authority, negotiate and manage an agreement on behalf of the Board for the provision of those functions including any agreed specific projects.
- Manage accreditation arrangements on behalf of Boards where the Board decides in consultation with AHPRA, that accreditation functions should be established within AHPRA.
- · Maintain a current and publicly accessible list of approved programs of study for the profession.

Board Work Program

Delivery of agreed Board-specific work program within agreed priorities, available resources and service standards.

Schedule 2: Business Plan

2012-13 Business Plan derived from Pharmacy Board of Australia Strategic Plan 2011-14

The Pharmacy Board of Australia's Strategic Plan articulates key strategic priorities for the next two years. This section of the plan details what will be delivered in the 2012-13 financial year.

Business planning goal Protection of the public through the assurance that only those practitioners who a qualified and fit to practice are registered. Registration will be an efficient, streamlined process for pharmacists and graduates who meet prescribed requirements. In partnership with AHPRA the Board will ensure the National Register is up-to-date and publicly accessible.	Examinations for general registration (policies, rules, training, assessment guide, proformae) Scope of practice discussion paper Develop a framework for submissions for endorsements to a pharmacist's registration Adequate cohort of examiners and bank of questions
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Key Strategic Priority 2: Respond effectively to notifications about the health, performance and conduct of health practitioners			
Business planning goal	Outcome		
The public is protected by notifications being responded to in a timely, fair and effective way. The public have confidence that registered members of the profession comply with standards, and that areas of concern identified and addressed.	 Establish ways to monitor practice and identify areas of concern, e.g.: the inappropriate supply of scheduled medications Work with AHPRA to ensure effective notifications processes Ensure notifications are resolved in a timely manner 		

Key Strategic Priority 3: Engender the confidence and respect of pharmacists, the public and key stakeholders in the National Registration and Accreditation Scheme

Business planning goal

The public will have greater access to information about pharmacists and the role of AHPRA, and confidence in the competent and safe healthcare delivered by pharmacists in Australia.

Pharmacists will receive timely and comprehensive information and advice at all stages of their professional careers.

Outcome

- Prepare a stakeholder management and communication strategy:
 - Provide pharmacists with relevant up-to-date guidance on professional standards and regulatory changes
 - Develop effective communication and relationships with the Board's committees, other National Boards and AHPRA offices
- Maintenance of rigorous accreditation standards with PBA retaining the right to examine pharmacists
- Continue to secure the services of a financially viable accrediting body
- Ensure consistency of pharmacy curricular and internship training programmes

Key Strategic Priority 4: Work toward nationally consistent pharmacist regulation

Business planning goal

The safety and quality of pharmacy health care is consistent and assured through a single, national scheme.

Consistent national drugs and poison legislation throughout Australia.

Outcome

- Work toward consistent national drugs and poisons legislation
- Review and update standards, guidelines, codes and policies
- Assess the need for and develop additional policies and guidelines:
 - Dispensary Assistants guideline
- Provide an integrated approach to the regulation of pharmacy education and training through all stages of a pharmacist's career
- Develop a position on the training of pharmacy technicians
- Advanced practice and area of practice endorsement (comprehensive medication review, compounding, etc)
- Develop an MoU with registering authorities in all jurisdictions
- Establish audit and compliance monitoring, and oversee the registration standards audit
- Monitor and review the accreditation authority's performance

Key Strategic Priority 5: Advocate for a sustainable pharmacy workforce strategy that meets the current and future needs of the Australian community

Business planning goal

There is an appropriate supply of competent pharmacists to meet the needs of the community.

The pharmacy workforce is responsive to and flexible in meeting the changing health care needs of the Australian community.

Pharmacy offers a rewarding career.

Outcome

- Facilitate a forum to assess the number of pharmacy graduates required to appropriately fulfil demands
- Identify an adequate level of clinical placements and funding sources
- Research and develop a workforce strategy drawing upon the expertise and assistance of key stakeholders e.g. Health Workforce Australia, associations, education institutions

Key Strategic Priority 6: Ensure robust governance and sustainability of the Pharmacy Board of Australia

Business planning goal

The Pharmacy Board of Australia will be well governed and make evidence-based policies and decisions.

The Pharmacy Board of Australia will work effectively in partnership with AHPRA to deliver high quality pharmacist regulation.

Resources will be used efficiently and effectively, maximising value for money for registrants and the public.

A succession plan that will ensure the sustainability of the Board, supporting the transfer of knowledge capital, supporting members in fulfilling Board responsibilities and protecting the Board's reputation and integrity.

Outcome

- Publish a strategic plan for the National Board for 2011 14 and prepare related work program and project plans
- Prepare a development program for Board members
- Prepare a succession strategy for the Board
- Clarify communication with and reporting from National Committees
- · Review governance structures and processes
 - Review panels
 - Review committees' terms of reference (after 12 months)
 - Review of delegations
- Develop the Board's performance management framework and processes
 - Monitor and review the Health Profession Agreement
 - Develop standard monitoring, reporting and internal Board controls
 - Set and monitor budget & performance indicators
 - Review the Board's performance
 - Review the registration and notifications' reports
- Fulfil annual reporting requirements

Key Strategic Priority 7: Become recognised leaders in pharmacy regulation

Business planning goal

Demonstrate the Board's and AHPRA's effectiveness and efficiency in health practitioner and pharmacist regulation.

Contribute to the development of related national and state legislation and policies to ensure health regulatory issues are appropriately recognised and addressed.

Outcome

- Monitor and research regulatory policy and practice trends
- Build relationships with key stakeholders in the health and regulatory sectors
- Represent the Board and influence policy where appropriate at state, national and international forums relevant to the Board's strategic direction

Schedule 3: Income and expenditure budget and balance sheet summary, budget notes

PHARMACY BOARD OF AUSTRALIA BUDGET 2012-13

ltem	\$
Income	
Registration	6,718,191
Interest	421,865
Other income*	683,962
Total Income	7,824,018
Expenses	
Board and committee expenses (see budget note 2)	596,256
Other Board costs (see budget note 3)	821,242
Legal, tribunal costs and expert advice (see budget note 4)	1,199,486
Accreditation (see budget note 5)	395,839
AHPRA allocation (see budget note 6)	4,811,100
Total Expenses	7,823,923
Net Surplus (Deficit)	95
Equity at start	4,296,268
Change	.95
Equity at End	4,296,363

^{*} Other income includes cost recoveries and miscellaneous fees

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1.	Registrant numbers	The registration income is derived from the following ass See also the Board's fee schedule.	umptions.	
		Forecast Registrants:		
		at 1 July 2012:	26,400	
		at 30 June 2013:	27,200	
		Forecast New Applications 2012/13:	1,320	
		Forecast non-renewals 2012/13:	520	
		Forecast net change in registrations:	800	
2.	Board and committee	Total	\$596,256	
	expenses	This covers the meeting costs of the National Board, and committees which have the delegated authority to make about individual registered health practitioners.		
		Costs include sitting fees, travel and accommodation wh meetings for the Board.	ile attending	
3.	Other Board costs	Total	\$821,242	
		Costs associated with the Board's work on registration standards, policies and guidelines. See work plan 2012/13.		
		This includes the costs involved in consultation with the and the profession, engagement of consultants necessar the work of the Board, and publication of material to guid profession, such as the Board's newsletter, Board member professional development, policy development and projections.	ry to support le the per	
			cts.	
4.	Legal, tribunal costs and	External legal costs	\$921,326	
4.	Legal, tribunal costs and expert advice	External legal costs Tribunal fees		
4.			\$921,326	
4.		Tribunal fees Other direct costs e.g. panel fees, impaired practitioner costs, expert opinions and performance and health	\$921,326 \$204,180	
4.		Tribunal fees Other direct costs e.g. panel fees, impaired practitioner	\$921,326	
4.		Tribunal fees Other direct costs e.g. panel fees, impaired practitioner costs, expert opinions and performance and health	\$921,326 \$204,180	
4.		Tribunal fees Other direct costs e.g. panel fees, impaired practitioner costs, expert opinions and performance and health assessments	\$921,326 \$204,180 \$73,980 \$1,199,486 oportion of estantial	

5. Accreditation	Total \$395,839
	Accreditation expenses include the costs budgeted for funding accreditation functions and projects associated with accreditation functions. This is separate from the operating cost of the Pharmacy Board of Australia's appointed accreditation authority.
6. AHPRA allocation	Proportion of AHPRA costs allocated to the Board: 4.74% \$4,811,100, compared with 4.98% or \$4,631,400 in 2011/12. The percentage cost allocation for the Board reduced because of the entry into the National Scheme of the four new professions.
	AHPRA's operating costs are shared by the National Boards in agreed proportions, based on an agreed formula. The percentage is based on an analysis of historical and financial data to estimate the proportion of AHPRA costs required to regulate the pharmacy profession. In 2012/13, the Board and AHPRA will review the formula. It is a principle of the National Scheme that there is no cross subsidisation between the professions.
	Costs include salaries, systems and communication, property and administration costs.
	AHPRA supports the work of the National Boards by employing all staff and providing systems and infrastructure to manage core regulatory functions (registration, notifications, compliance, accreditation and professional standards), as well as the support services necessary to run a national organisation with eight state and territory offices, and support all National Boards and their committees.
	The 2012/13 AHPRA business plan sets out AHPRA objectives for 2012/13 and how they will be achieved.



Schedule 4: Schedule of fees effective 1 July 2012

Item	National	Rebate for	Fee for registrants
	Fee	NSW registrants	with principal place of practice in NSW
	\$	\$	\$
Application fee for general registration*	157		157
Application fee for provisional registration*	105		105
Application fee for limited registration*	157		157
Application fee for non practising registration*	157		157
Application fee for fast track registration*	79		79
Registration fee - general registration	310	5	305
Registration fee - provisional registration	157		157
Registration fee - limited registration	310	5	305
Registration fee – non-practising registration	310	5	305
Late renewal fee for general registration	77		77
Late renewal fee for provisional registration	39		39
Late renewal fee for limited registration	77		77
Late renewal fee for non-practising registration	77		77
Replacement registration certificate	20		20
Extract from the register	10		10
Copy of the register (if application is assessed as in the public interest)	2,000		2,000
Pharmacy Intern oral examination fee	370		370
Oral exam appeal fee – internal review	157		157
Oral exam appeal fee – external review	157		157
Practice/legislation assessment fee	195		195
Verification of registration status (Certificate of Good Standing)	50		50

^{*}Payment of both an application fee and a registration fee is required at the time of application.

For mutual recognition with New Zealand practitioners

Both application and registration fees are payable.

Health Profession Agreement

Schedule 5: Performance Indicators and Performance Reporting

Reporting principles:

The following principles underpin performance measures and performance reporting:

- Performance measures must be based on consistent and reportable data that is taken from a common electronic data base
- Data for performance measure reporting should be collected automatically as part of a normal business process (i.e. not separately collected after the event)
- Setting of performance target standards will be based on assessment of current baseline performance and planned initiatives that will impact on baseline
- Priority will be given to performance measures and performance reporting that meets requirements of all boards for monitoring of performance. Consideration will be given to developing customised reports for Boards where appropriate.

Business Operations Performance measures

Business domain	Continuing performance measures	Performance measures to commence during 2012-13
Notifications: Notifications management (NB Notifications stages are: Preliminary Assessment Investigation Health Assessment Performance Assessment Panel hearing Tribunal hearing Immediate Action)	Time from receipt of notification to closure by stage at closure by profession	Outcome of preliminary assessment stage of notifications:
Registrations: Applications	Time to process applications from receipt of application to date registration finalised in the system by registration type by profession	
Registrations: Renewals	Average time to complete paper based renewals with no disclosures. Target: 8 days Average time to complete paper based renewals with disclosures. Target: to be finalised. Average time to complete online renewals with disclosures. Target: to be finalised. Time to complete online renewals with no disclosures. Target: 98% within 6 days Uptake of online renewals: Target 85%	

Business domain	Continuing performance measures	Performance measures to commence during 2012-13
Public register: Availability	Online availability of public register. Target: 99.5% system availability (excluding scheduled maintenance)	
Customer management: Customer Service Team	Abandonment rate: Proportion of calls abandoned after 60 seconds. Target: 4.5% - 8.5% Grade of service: proportion of calls answered within 90 seconds. Target 70% of calls within 90 seconds	Average time to respond to web based service requests

Business Operations: Reporting Schedule

Report type	Monthly reports	Quarterly reports	End of cycle reports
Dashboard reports	Online availability of public register Customer Service Team: Grade of service and abandonment rate		Average time to complete paper based renewals without disclosures Av time to complete renewals with disclosures: • paper based submission • online submission % of online renewals without disclosures completed within 6 days Take up on online renewals
Trend line reports	Notifications received/closed Registration applications received/closed Registrant numbers Online vs paper based applications Customer Service Team activity levels by channel Customer Service Team service requests created/closed	Mandatory notifications received x profession Immediate actions initiated x profession Number of aged notifications per quarter by profession Number of aged applications per quarter by profession	
Performance reports		Time to process applications from receipt of application to date registration finalised in the system by registration type by profession Time from receipt of notification to closure by stage at closure by profession: average + range Outcome of preliminary assessment stage of notifications: • % closed • % proceeding to other stage (x stage)	

Report type	Monthly reports	Quarterly reports	End of cycle reports
		Outcome of investigation stage of notifications: • % closed • % proceeding to other stage (x stage) Average time at stage: • preliminary assessment stage • investigation stage Average time from lodgement of notification to finalisation of preliminary assessment Assessments completed within legislative timeframes: % assessments completed within 60 days.	
Activity reports	Notifications monthly activity levels	Notifications received by: stream grounds issue Mandatory notifications by: stream grounds outcomes from preliminary assessment Profile of registrants with notifications lodged: age sex registration type Registrant numbers by profession/divisions/registration type Student registration numbers by	Outcomes of renewal cycle Late renewals vs on time renewals Nature of disclosures made and validated Number of registrants with disclosures Online renewal take-up by profession

Report type	Monthly reports	Quarterly reports	End of cycle reports
		profession/gender/state Student registrations by profession Notifications received > 12 months: • national law/prior law • current stage Registration applications received > 3 months by registration type Customer service requests received by: • profession • issue category	

Business Support

Business domain	Service level standard	Standard reports
Financial management	Monthly report provided at each Board meeting based on financial performance during the preceding month and year to date.	Income and expenditure report with analysis and narrative.
Accreditation		Availability of scheduled reports from accrediting authorities as per the signed agreements.
Legal	Legal Update at end of each quarter.	Quarterly Legal Update providing detail on key matters in progress and key legal advice provided. Legal Practice Notes to all Boards.
		Legal advices for Boards as required.
Board Support for National and State Boards, committees and panels	<u>Timeliness</u> . Board, committee and panel papers available no later than 5 working days prior to the scheduled date of the meeting.	Quarterly report
	Remuneration. Reimbursement of sitting fees and claims paid by electronic funds transfer on the agreed day each month. Measure will be 90% accuracy based on number of corrections to total payments made. Payments will be for all meetings held more that 5 days prior to the scheduled payment date.	Quarterly report
	<u>Financial Reports and Budgets.</u> Financial reports and budgets delivered to National Boards and committees as per dates indicated in the tables below.	Progress reports to National Boards
Risk management	Quarterly report highlighting the current risk management rating for all significant risks.	Quarterly risk management report, including mitigating strategies for significant risks within IT, Legal, Business Improvement, Board Services, Finance, Human Capital, Compliance, Risk and Business Continuity, Registrations and Notifications.

Business domain	Service level standard	Standard reports	
	Administrative complaints handling in accordance with AHPRA policy	Half yearly report of complaints lodged, detailing the total number of complaints for the profession, trends and learning.	
Quality of support services	Administration of annual structured survey of quality of service support provided.	Report on survey results Action plan to address issues raised in survey.	

Reporting Timetable for 2012/13

Budgeting	Timetable	for 2013-14
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Month	Upload to SAI
June	21 July
July	13 August
August	13 September
September	12 October
October	14 November
November	13 December
December	22 January
January	13 February
February	15 March
March	12 April
April	13 May
May	17 June
June	22 July

Month of Board Meeting	Upload to SAI Global
December	AHPRA tables the budget assumptions and principles for 2013-14
February	National Boards provide to AHPRA the Board assumptions to AHPRA
March	AHPRA tables 1 st draft budget to National Boards
April	AHPRA tables 2nd draft budget to National Boards
May	AHPRA tables proposed final budget to National Boards for approval